BRANDS IN MOTION

South Africa



BRANDS IN MOTION

SOUTH AFRICA



| Category | Emotional | Rational |
|-------------------|-----------|----------|
| Computing Devices | 51.8 | 51.4 |
| Automobile | 37.4 | 41.9 |
| Finance | 29.6 | 43.0 |
| Technology B2B | 52.1 | 52.6 |



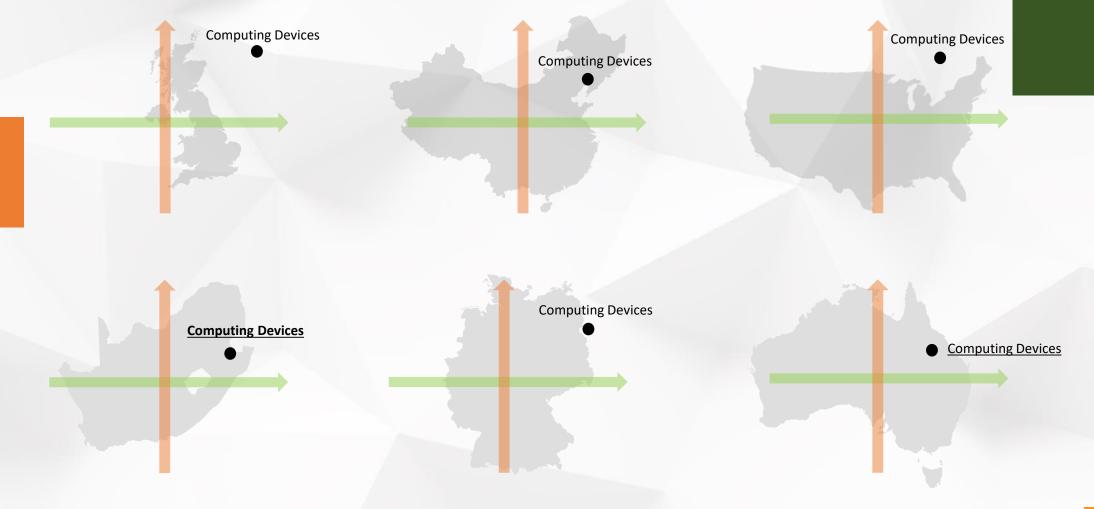
COMPUTING DEVICES

CATEGORY DEFINED

Computing Devices: Including laptop or desktop computers, tablets, smartphones, 2-in-1 convertible laptops, and related software or hardware.



MOVER ACROSS ALL MARKETS

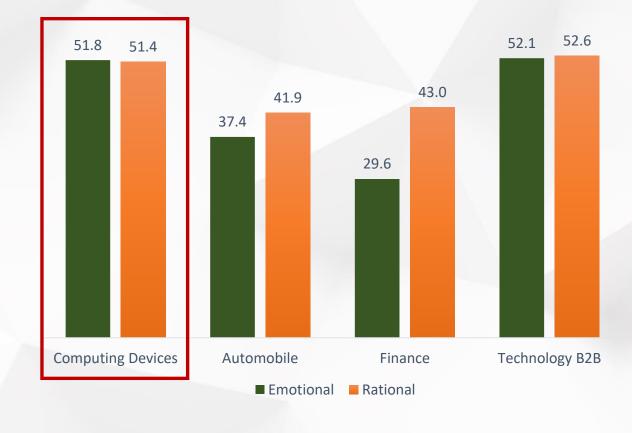




COMPUTING DEVICES CATEGORY COMPARISON

Observations:

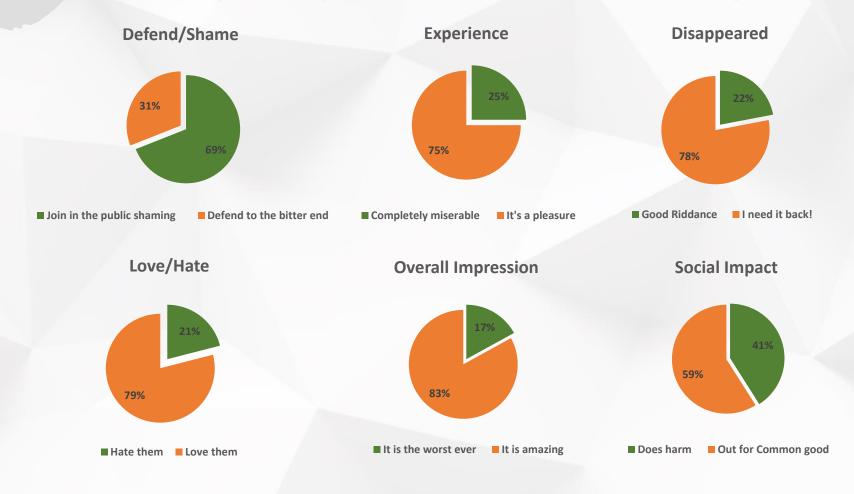
- Category had an average emotional response of 51.8, which was the second highest average amongst categories surveyed.
- Category had an average rational response of 51.4, which was again the second highest average amongst categories surveyed.





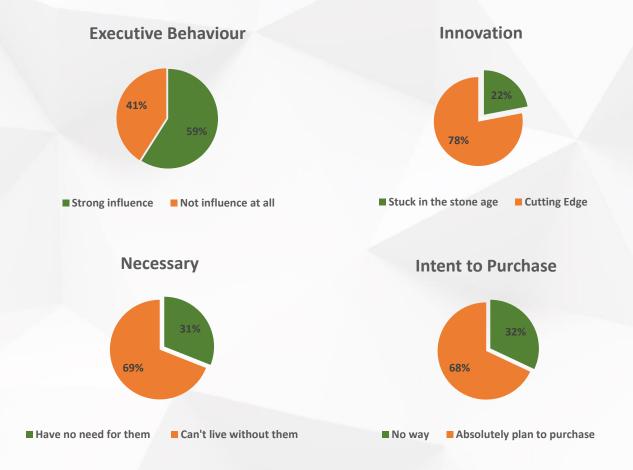
COMPUTING DEVICES

EMOTIONAL DRIVERS



COMPUTING DEVICES

RATIONAL DRIVERS



^{*}Percentages represent the percent of respondents who responded above or below the average rational score by category driver.

AUTOMOTIVE

CATEGORY DEFINED

AUTOMOTIVE: Including cars, trucks, motorcycles, or other motorized mode of transportation as well as the technologies and in-dash services within the vehicle.



SURVIVOR ACROSS ALL MARKETS

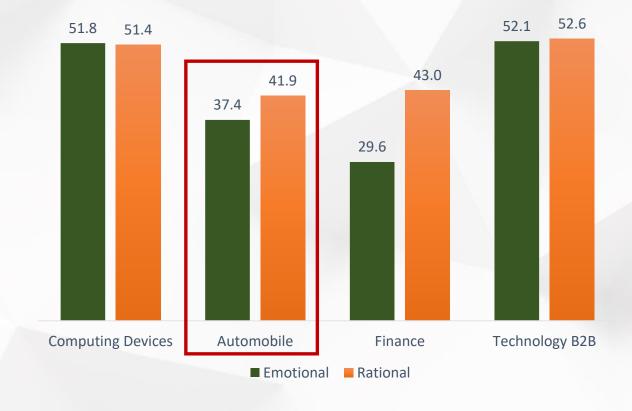




AUTOMOTIVE CATEGORY COMPARISON

Observations:

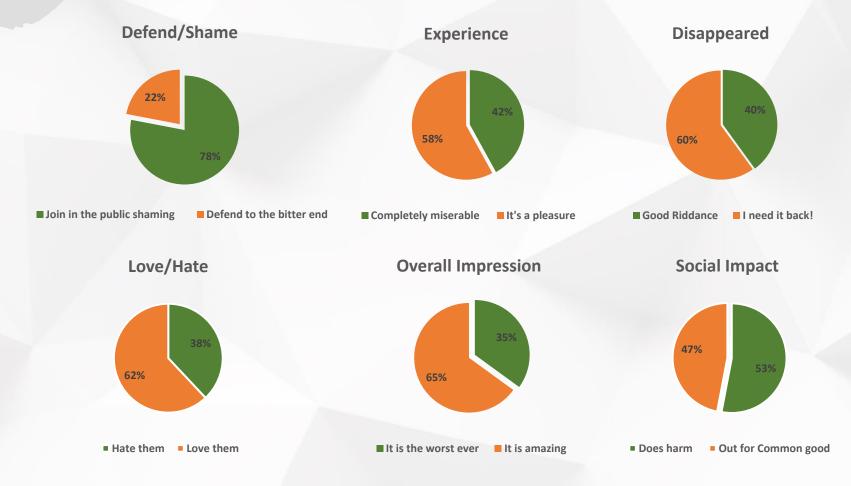
- Category had an average emotional response of 37.4, which was the second lowest average amongst categories surveyed.
- Category had an average rational response of 41.9, which was again the second lowest average amongst categories surveyed.





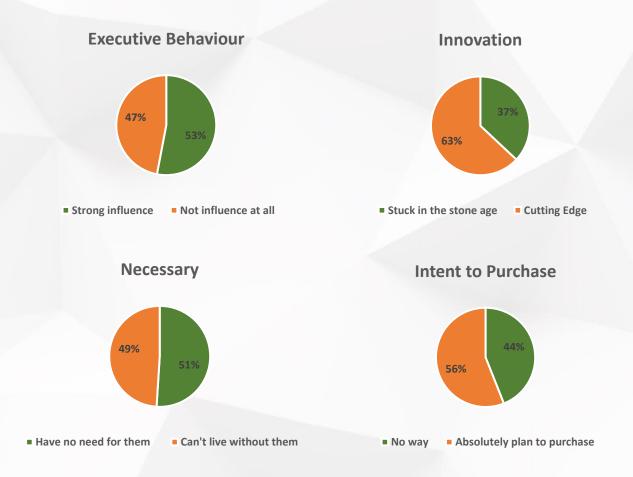
AUTOMOTIVE

EMOTIONAL DRIVERS



AUTOMOTIVE

RATIONAL DRIVERS



FINANCE & BANKING

CATEGORY DEFINED

Finance/Banking Products: Financial products and services including bank accounts, credit cards, money management, investments, mortgages, personal loans and mobile payment methods.



DEFENDER/SURVIVOR ACROSS ALL MARKETS



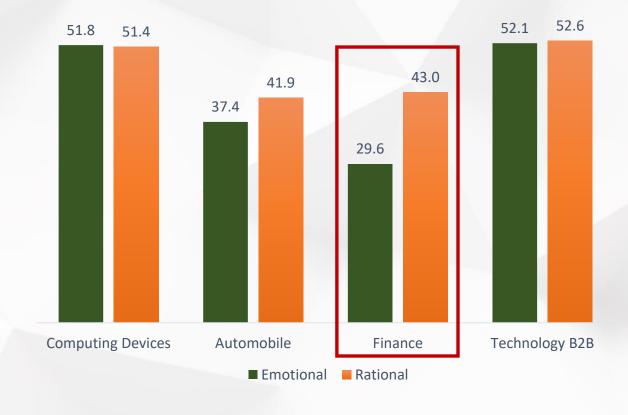


FINANCE/BANKING

CATEGORY COMPARISON

Observations:

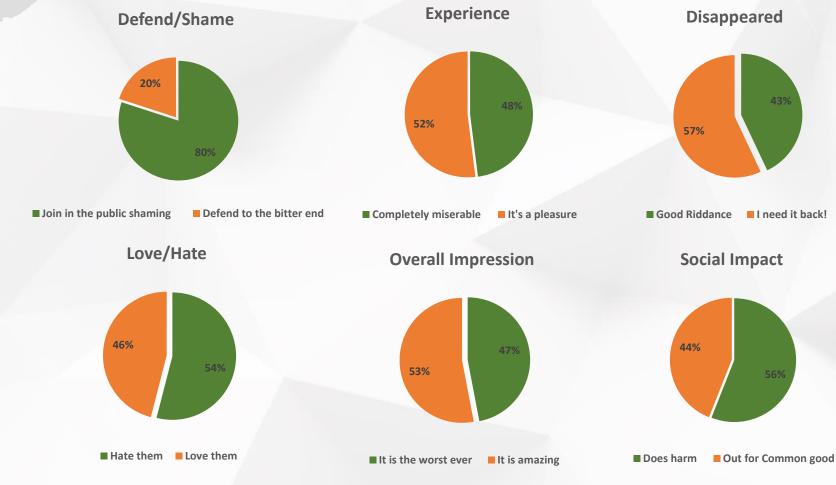
- Finance/Banking received the lowest average emotional response of all the categories surveyed in this market.
- Category had an average rational response of 43.0, which was the second lowest of any category surveyed.





FINANCE/BANKING

EMOTIONAL DRIVERS

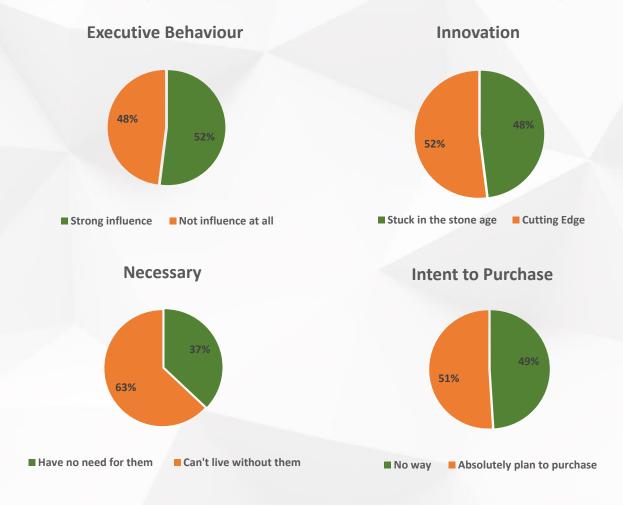


^{*}Percentages represent the percent of respondents who responded above or below the average emotional score by category driver.



FINANCE/BANKING

RATIONAL DRIVERS



TECHNOLOGY B2B

CATEGORY DEFINED

Business Technology Solutions: Including server, networking, data or storage solutions; software; desktop or laptop computers; smartphones, tablets or other mobile devices; cybersecurity or identity management products and services; business analytics or data analysis solutions; and specialized industry technologies (programmable machines, networking solutions, Internet of Things).



MOVER IN SOUTH AFRICA



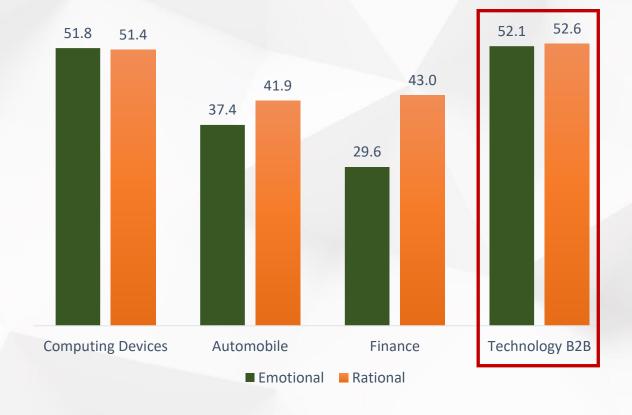


TECH B2B

CATEGORY COMPARISON

Observations:

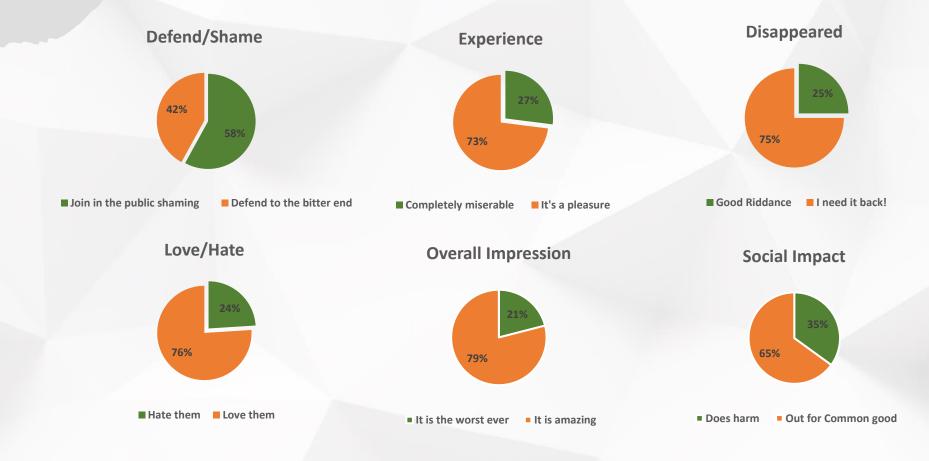
- Tech B2B Category received the highest average emotional and rational responses of any category surveyed in this market.
- Similar averages between emotional and rational drivers.





TECHNOLOGY B2B

EMOTIONAL DRIVERS

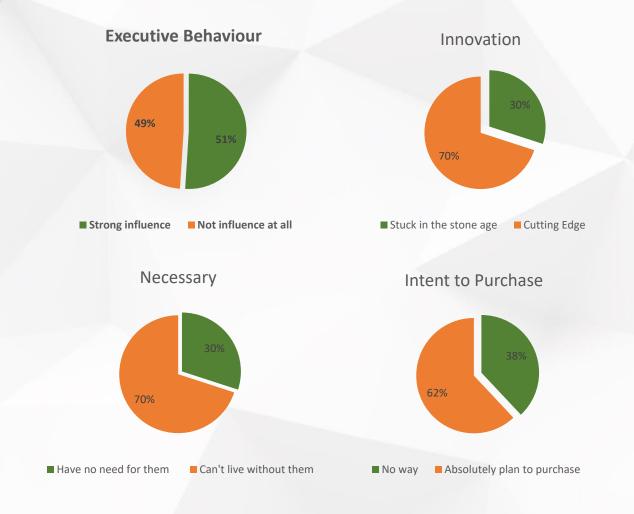




^{*}Percentages represent the percent of respondents who responded above or below the average emotional score by category driver.

TECHNOLOGY B2B

RATIONAL DRIVERS



^{*}Percentages represent the percent of respondents who responded above or below the average rational score by category driver.

BRANDS IN MOTION

APPENDIX



Four Realities

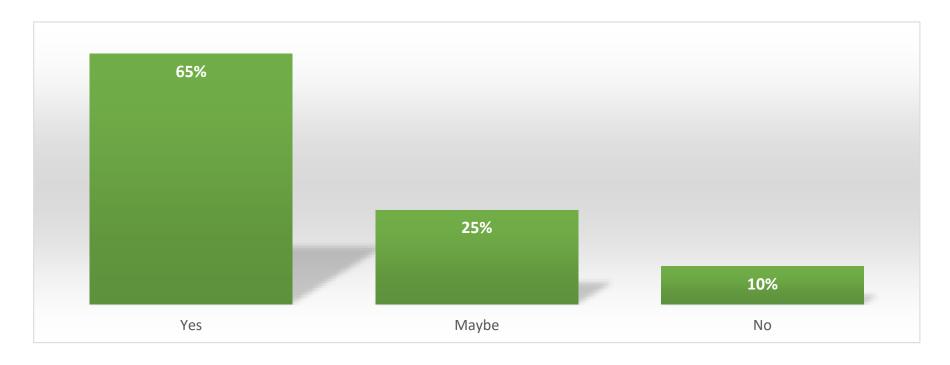
Brand motion is built from the truth that neither your brand, your customers, nor anything in your environment is static and it is from this environment that our study has defined 4 realities.





Reality #1: Stability is an element of motion

"In a climate of uncertainty, do brands/businesses have the capability to provide stability?"



90% of the 3783 respondents in South Africa believe that Business/Brands may have the <u>CAPABILITY</u> to provide stability. (China 89%, UK 75%, US 81%, AU 83%)



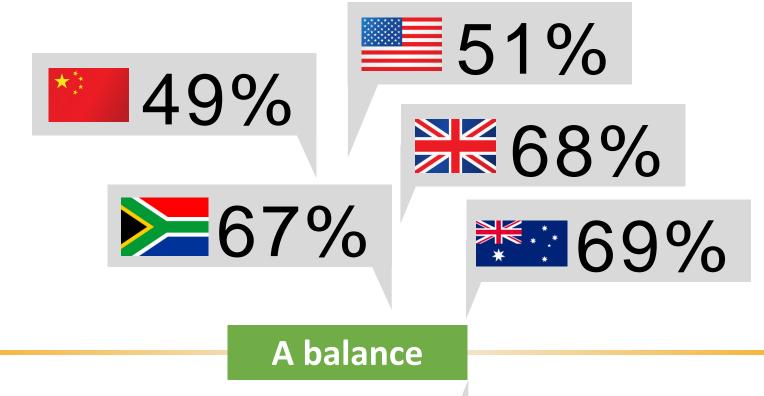


Reality #2: Cutting –edge is transcendent

Survey question: How innovative are [category] companies? Stuck in the stone age or cutting-edge?



Reality #3: The Unilever effect



75%



PURPOSE





Reality #4: Love you today, shame you tomorrow

LOVE VS. HATE

However

DEFEND VS. SHAME



















Media Questions

Who is responsible, capable, and expected as it relates to stability



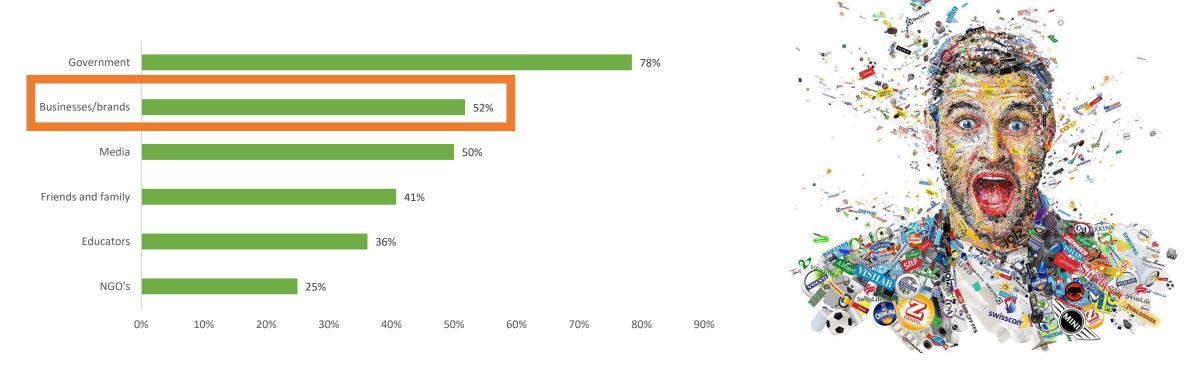


Media Question (M1)

Who is responsible for stability?

"During uncertain times, who do you think is responsible to create stability?"

1.Business/Brands 2. Government 3. Friends and Family 4, Educators 5. Media 6. NGO's



52% of the 3783 respondents believe that Business/Brands are RESPONSIBLE for creating stability.



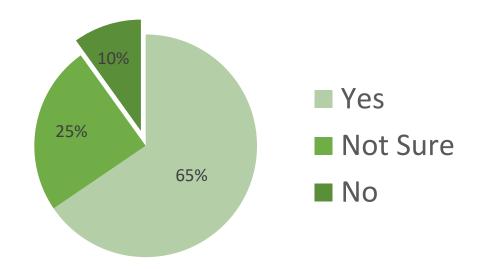


Media Question (M2)

Can brands provide stability?

"In a climate of uncertainty, do brands/businesses have the capability to provide stability?"

1. Yes 2. No 3. Not Sure



90% of the 3783 respondents believe that Business/Brands may have the <u>CAPABILITY</u> to provide stability.





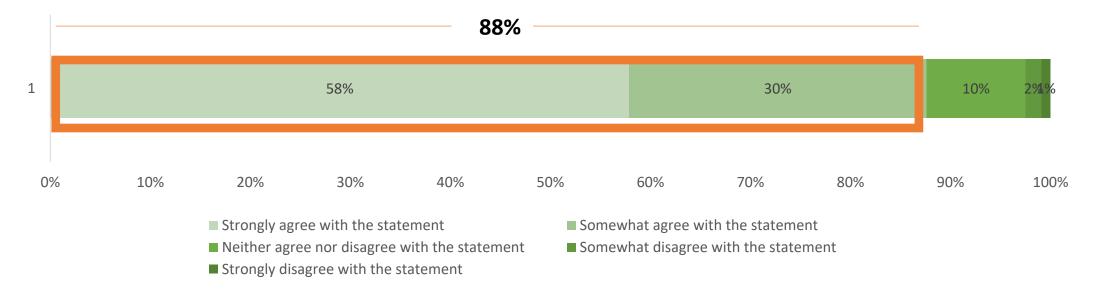


Media Question (M3)

Should brands take a stand?

"How much do you agree with the statement...? I expect brands to take a stand on important issues."

1. Strongly agree, 2. Somewhat agree, 3. Neither agree nor disagree, 4. Somewhat disagree, 5. strongly disagree



88% of the 3783 respondents either strongly or somewhat agree that they <u>EXPECT</u> brands to take a stand on important issues.





Media Question (M4)

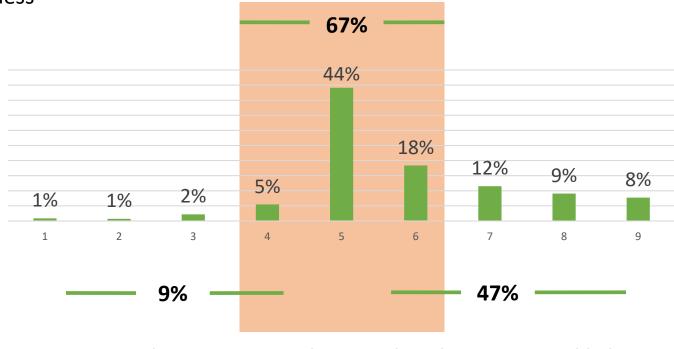
Support for committed brands

"Are you more likely to support a brand that has a..."

9 point scale. 1. High level of purpose/participates in activism and 9. High level of functionality/provides

personal effectiveness

High level of purpose/participates in activism



High level of functionality/provides personal effectiveness

47% of the **3783** respondents gave an indication that they are more likely to support a brand that provides a high level of functionality/provides personal effectiveness.



67% Straddle the middle = Unilever Reality/Expect both.

